

# A New Manager's Guide to Conducting a Skills Gap Analysis



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A skills gap analysis is a valuable tool that helps managers assess the knowledge, skills, and competencies of their staff in relation to their current roles or future career aspirations. This template will guide you in conducting a comprehensive skills gap analysis for each team member. By identifying gaps between desired and existing skills, you can design targeted development plans to bridge those gaps.

## Section 1 Employee Information Employee Name: Job Title:

### Section 2 Desired Skills and Competencies

#### **Job-Specific Skills**

Department:

Date:

Identify the key skills and competencies required for the employee's current role or their desired future roles within the organisation. This could include technical skills, industry-specific knowledge, or specific job-related competencies.

#### **Leadership and Soft Skills**

Consider the leadership and soft skills that are important for success in the organisation, such as communication, problem-solving, teamwork, adaptability, and decision-making abilities.

#### **Section 3** Existing Skills Assessment

#### **Self-Assessment**

Ask the employee to assess their own skills and competencies based on their perception. This self-evaluation can provide valuable insights and initiate self-reflection.



#### **Manager Assessment**

Conduct an assessment of the employee's skills and competencies from your perspective as their manager. This evaluation should be based on your observations, feedback from others, and performance reviews.

#### Section 4 Skills Gap Analysis

#### **Identify Skill Gaps**

Compare the desired skills and competencies with the employee's self-assessment and manager assessment. Identify areas where gaps exist between the desired and existing skills.

#### **Prioritise Skill Gaps**

Prioritise the identified skill gaps based on their relevance to the employee's current role or future career aspirations. Focus on the skills that have the most significant impact on their performance and growth.

#### **Section 5** Development Action Plan

#### **Define Development Goals**

Collaborate with the employee to set specific, measurable, achievable, relevant, and time-bound (SMART) goals to address the identified skill gaps. Ensure these goals align with the employee's career aspirations and organisational objectives.

#### **Development Strategies and Resources**

Determine the development strategies and resources needed to bridge the skill gaps. This could include training programmes, workshops, mentoring, job rotations, online courses, or external certifications.

#### **Timeline**

Establish a timeline for each development activity, considering the employee's workload and organisational priorities. Break down the plan into smaller milestones to track progress and ensure accountability.



#### **Section 6** Evaluation and Review

#### **Progress Tracking**

Regularly review and track the employee's progress towards their development goals. Provide feedback and support as needed to keep them motivated and on track.

#### **Adjustments and Updates**

Periodically reassess the skills gap analysis to account for changes in the employee's role, career goals, or organisational needs. Update the development plan accordingly to address new skill gaps or adjust existing goals.

#### **Section 7** Signatures

Manager's Signature:
Employee's Signature:

Date:

#### **Recommended Training for New Managers**

We offer several programmes which are specifically designed for new managers:

#### Fast-track New Manager Course



This course contains 4 x live virtual workshops and is delivered over 4 months:

- Workshop 1: Leadership & Management Excellence
- Workshop 2: Managing Operations
- Workshop 3: Effective Business Communication Skills
- Workshop 4: Building Effective Teams

It can also be delivered face-to-face in-company for groups of 5-12.



#### **Funded Level 3 Team Leader Programme**



This programme consists of 8 x blended modules and is delivered over 13+ months:

- Personal Development Planning
- Building Effective Teams
- Managing Operations
- Enhanced Business Communication Skills
- Project Management Skills
- Leading and Management Excellence
- Budgeting and Resource Management
- Data-Driven Management

#### **Tailored In-company Management Essentials Programme**

This programme consists of 3 days of training:

- Understanding the Role of a Manager and Defining Team Focus
- Communicating Effectively to Get the Best from Your Team
- Developing and Coaching Your Team for Success

This programme is ideal for groups of 5-12 and can be tailored if there are specific topics you would like included.





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